

MISSOURI Department of Commerce & Insurance



2023 Version 1.0

We will work every day to educate and advocate for Missourians, as well as regulate **ASPIRATION** fairly and impartially insurance entities, banks, credit unions, utilities and professional licensees. **RECRUIT, REWARD & RETAIN EDUCATE** REGULATE **INNOVATE** THEMES TALENT Provide help and educate Strengthen our regulatory Innovate to make it easier to relationships while ensuring a Develop our team, reward stakeholders so they are connect and work with us. level playing field to protect and great performance, and retain better informed problem advocate for the general public. top talent. solvers. Increase our communication Increase consumer Use technology to increase Continue to implement regarding our regulatory **INITIATIVES** awareness through multiple statewide talent development DCI efficiency, transparency, processes and decision making communication channels and accountability initiatives including new initiatives in 2023 Conduct timely investigations and Increase direct Examine essential functions work with regulated entities to to determine where we can Continue opportunities to engagement with implement corrective actions engage with employees stakeholders leverage our expertise, resources, and technology Adhere to uniform regulatory **ONGOING** protocols and use a risk Support active membership in Focus attention on our Continue to partner with professional organizations and assessment approach for mission and the citizen emerging issues industry to experiment within the earning of designations 2023 experience the current regulatory Identify and prioritize our at-risk framework Establish a career ladder for Ensure stakeholder entities; ensure that we adhere to all positions, which allows for awareness and education national accreditation Continue to increase and advancement in appropriate continues through webinars requirements improve online technology/ ways and other online methods processes for exams and Strengthen channels for regular department regulatory Continue to implement feedback from regulated entities Create and implement new processes Inclusion and Diversity consumer and industry planning and initiatives Continue to partner with industry Implement multiple cloud education campaigns to increase online information technologies for licensure Increase attendance at and communication about processes recruitment events and regulatory processes create new recruitment strategies